

NIRMA UNIVERSITY

Institute:	Institute of International Study
Name of Programme:	Bachelor of Science (Computer Science and Engineering) [2+2 Dual Degree]
Faculty	Faculty of Technology & Engineering
Course Code:	2HS402
Course Title:	Organisational Behavior
Course Type:	Common
Year of Introduction:	2023-24

L	T	Practical component				C
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Total Contact Hours in a semester: Lectures 45

Course Learning Outcomes (CLO):

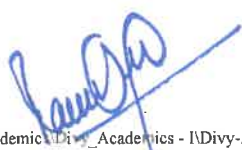
At the end of the course, students will be able to-

1. comprehend and apply principles of organizational dynamics relating to systems, culture, structure and change processes BL2
2. acquire critical analytical skills that will help them diagnose situations pertaining to human behaviour and generate effective solutions for the same BL3
3. identify performance behaviour at individual and group levels BL2
4. illustrate the ability to work, and lead in a cross cultural and a dynamic environment. BL3

Syllabus:

Teaching hours: 45

Unit I	5
Introduction to Organizational Behaviour: Concept of Organizational Behaviour (OB), Nature and scope of OB, Key elements in OB, Inter-disciplinary contribution to OB, Managerial Roles	
Unit II	4
Personality Fundamentals and Determinants of Personality, Big Five Dimensions, Personality Theory, Personality Traits	
Unit III	6
Learning & Perception: Fundamentals of Learning, Learning Theories - Classical Conditioning Theory, Operant Conditioning Theory, Social Learning Theory, Behavior Modification, Definition of Perception, Perceptual Process, Common Perceptual Errors.	
Unit IV	8
Motivation: Basic concept of Motivation, Theories of Motivation – Maslow, Herzberg’s Two Factor Theory, ERG, McClelland, Equity and Vroom’s Expectancy Theory	
Unit V	6
Leadership: Introduction, Leadership Theories - Trait Theories, Behavioural Theories and Situational Theories	



Unit VI	5
Group Dynamics: Defining and classifying groups, Stages of group development, Group Properties – Roles, Norms, Status, Size and Cohesiveness, Group Decision making	
Unit VII	6
Managing Change in Organization: Definition, Forces of Change, Causes for Resistance to Change, Overcoming Resistance to change, Force Field Analysis and Kotter's Model for Change	
Unit VIII	5

Organizational Culture: Meaning, Strong Culture vs. Weak Culture, Creating & sustaining Culture, Socialization

Self-Study:

Self-study contents will be declared at the commencement of the semester. Around 10% of the questions will be asked from the self-study contents.

Suggested Readings:

1. Robbins, S.P. Judge, T.A. &, Sanghi, Seema. Organizational Behavior, Pearson.
2. Pareek, U, Understanding Organizational Behavior, Oxford University Press.
3. Luthans,F. .Organizational Behaviour, Tata McGraw Hill.
4. Sekaran,U. Organizational Behaviour: Text and Cases, Tata Mc Graw Hill
5. Kreitner, R. &Kinicki, A. Organizational Behavior, McGrawHill/Irwin
6. Davis,K. &Newstorm, J.W. Organizational Behaviour, Tata McGraw Hill
7. Slocum, J.W & Hellreigal, D. Fundamentals of Organizational Behaviour, Cengage Learning